

COMMENTARY

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# Renewing focus on family planning service quality globally

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## Abstract

Reducing the global unmet need for contraception is currently a priority for many governments, multi-lateral initiatives, non-governmental organizations, and donors. Evidence strongly suggests that the provision of quality family planning services can increase uptake, prevalence, and continuation of contraception. While an accepted framework to define the components of family planning service quality exists, translating this framework into assessment tools that are accessible, easily utilized, and valid for service providers has remained a challenge. We propose new approaches to improve the standardization and accessibility of family planning service quality assessment tools to simplify family planning service quality evaluation. With easier approaches to program evaluation, quality improvements can be performed more swiftly to help increase uptake and continuation of contraception to improve the health of women and their families.

**Keywords:** Family planning, Contraception, Quality, Global health

## Introduction

Each year, as many as 220 million women worldwide have an unmet need for contraception [1]. As a consequence, 40 % of the 210 million annual pregnancies are unintended [2]. Effective and accessible family planning (FP) services can bridge this important gap, with public health benefits that extend beyond the prevention of pregnancy alone: averted maternal morbidity and mortality, including from unsafe abortion; diminished infant morbidity and mortality via increased inter-pregnancy intervals and delayed first birth; and a lower burden of pediatric AIDS in high HIV prevalence settings [3]. Contraceptive use has also been associated with higher income via paid employment, increased access to education, and improved environmental sustainability, including greater access to sanitation, water, and food [4, 5]. Global efforts to expand FP services thus have great potential to save and improve lives, and contribute broadly to the Sustainable Development Goals [6, 7].

In response to the unmet need for FP services, especially in less developed countries, new efforts have systematically identified and addressed barriers to access, introducing context-specific, evidence-based strategies to increase FP utilization [3, 8]. Such efforts include checklists, text message interventions, and integrated services following delivery or alongside childhood immunizations [9–11]. Parallel efforts are needed to evaluate—and improve where necessary—healthcare quality in the area of FP. This critical point was emphasized by Bruce nearly 25 years ago [12]: “Improvements in the quality of services will result in a larger, more committed clientele of satisfied contraceptive users. Over the long term, this expanded base of well-served individuals will translate into higher contraceptive prevalence and, ultimately, reductions in fertility.”

Recent recommendations have once again brought the issue of program quality back to the forefront of FP policy and programs [13]. Quality is a cornerstone of the World Health Organization’s rights-based approach to FP [14] and the U.S. Centers for Disease Control and Prevention’s reproductive life planning [15] and provision of FP services [16]. Despite renewed interest, recent published data assessing FP quality are limited, especially in resource-constrained settings where unmet need

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may be greatest. Governments, donor organizations, and implementing partners such as Population Science International, Jhpiego, and Marie Stopes International monitor FP program quality [17]. However, the assessment methodologies are often not standardized, making these results difficult to interpret and compare. In addition, tools for evaluating programs vary in structure and content and can be poorly accessible to frontline providers and managers. In this paper, we review methods for measuring quality of FP services and propose several broad approaches to help maximize the benefits of FP quality assessments globally.

### **Quality of family planning services influences use**

The association between quality of FP services and the uptake and continuation of contraception has been demonstrated in numerous settings. The classic study that demonstrated this relationship was conducted in Bangladesh from 1989 to 1991. Repeated household surveys were conducted among 3,497 women over 30 months to assess care provided by female fieldworkers. Non-contraceptive users at baseline who deemed their care to be of high quality were 27 % more likely to initiate a method and 41 % more likely to continue use compared to those who perceived low quality services ( $p$ -value < 0.05 for all reported comparisons). Contraceptive users at baseline who rated their care as high quality were 72 % more likely to continue use. The positive impact of quality on FP initiation and continuation persisted after controlling for the effects of programmatic and client-characteristic variables [18].

High quality FP clinics have also been associated with increased contraception continuation in the Philippines [19]. In this study, 1,728 new contraceptive users from 80 service delivery points were interviewed within 6 months of their initial visit to an FP clinic and again 18 months later. Women who rated their care as high quality were more likely to have continued their contraceptive method use during the study period compared to women who rated their care as low quality (65 % versus 53 %). This association persisted after controlling for fertility intentions and sociodemographic factors ( $p$ -value < 0.01). Similarly, in Peru, contraceptive use was nearly 2.5 times higher among women reporting high quality care compared to low (43 % versus 18 %) [20].

More recently, an analysis from Kenya linked a woman's direct experience at the facility where she obtained family planning services to contraceptive use [21]. The analysis included 3,246 women and 260 facilities (87 public and 173 private). Providing a broader, consistent method mix; help with method selection; and being treated 'very well' increased the probability of contraceptive use (prevalence ratio 1.1). The relationship between being treated well and contraceptive use

was strongest among younger, less educated women (prevalence ratio 1.4).

### **Defining and measuring quality in family planning**

An evidence-based framework to define quality of care specifically for FP has been established by Bruce [12] and comprises: choice of methods, information given to users, technical competence, interpersonal relations, follow-up or continuity mechanisms, and appropriate constellation of services (Table 1).

Choice of contraceptive methods is the essential underpinning of quality service provision. Having multiple contraceptive methods available – and also being able to choose from those methods—increases contraceptive uptake and continuation [22–24]. Information and counseling given to clients helps them understand the choices available to them; the advantages and disadvantages of different methods; and the recognition and management of side effects [25, 26]. Technical competence influences the rate of procedural complications and perceived discomfort at the time of contraceptive placement. It can also reduce health provider misconceptions that may unnecessarily raise barriers to service provision – such as requiring a woman to be menstruating in order to receive FP or a pelvic exam prior to initiating birth control pills [27]. Interpersonal relations affect the client's perceptions of method efficacy, service satisfaction, and likelihood of return to the clinic.

The final domain in Bruce's framework is the "appropriate constellation of services," which is the most subjective and contextual of the elements. Health services for women are often segmented or inconsistent. FP counseling may not be provided in antenatal clinic, or post-partum lactating women who present for FP may be denied because they are not menstruating. Providers may also counsel patients differently depending on their age, number of prior pregnancies, and timing of recent pregnancies. Quality programs bridge these gaps by meeting the needs of women regardless of where they access care or when in their reproductive lives they seek care. The goal is to provide FP in a way that can respond to clients' health needs, instead of imposing a demarcated and rigid health service delivery system. Provision of depot medroxyprogesterone via community health workers is one such example of how FP services can be more accessible and flexible [28].

Methods for measuring FP quality of care have generally been built upon the six part framework initially outlined by Bruce and have demonstrated correlations between FP clients' reported satisfaction and presence of the Bruce framework [18–20, 25]. The Situation Analysis [29], Service Provision Assessment [30], and Quick

**Table 1** Elements of Bruce's evidence-based quality of family planning care framework

Element	Definition	Potential impact
Choice of methods	Number of available contraceptive methods	<ul style="list-style-type: none"> <li>• Increased uptake of contraception [22, 23]</li> <li>• Increased continuation due to method flexibility allowing switching instead of stopping altogether [42]</li> <li>• Selected method that meets client's specific needs [43, 44]</li> <li>• Increased likelihood that at least one method will be available, especially in settings with frequent stock-outs</li> </ul>
Information given to users	Knowledge conveyed about available contraceptive methods including how to use, benefits and risks, and potential side effects	<ul style="list-style-type: none"> <li>• Increased uptake of contraception due to dispelled myths and misconceptions [45]</li> <li>• Increased continuation rates due to recognition and management of side effects [46]</li> </ul>
Technical competence	Correct and consistent application of medical eligibility criteria and routinely completing procedures to a defined standard	<ul style="list-style-type: none"> <li>• Reduced risk of side effects and complications due to appropriate application of the WHO Medical Eligibility Criteria</li> <li>• Reduced risk of infection and improper placement of subdermal implants and intra-uterine devices [47]</li> </ul>
Interpersonal relations	Treating clients with honesty, sympathy and understanding	<ul style="list-style-type: none"> <li>• Increased uptake and continuation due to being treated with dignity and respect [48–50]</li> </ul>
Follow-up or continuity mechanisms	Establishing when and how clients will return to clinic	<ul style="list-style-type: none"> <li>• Decreased fertility rates due to increased contraceptive continuation rates [51]</li> </ul>
Appropriate constellation of services	Making contraception readily available to clients regardless of where they access care	<ul style="list-style-type: none"> <li>• Increased access to contraception via service integration, mobile delivery of services, and task-shifting</li> </ul>

Investigation of Quality [31] (Table 2) are standardized quantitative tools using the Bruce framework elements. These quantitative assessments confirm that the presence of the Bruce framework elements correlate with high quality FP services [32]. Such tools are intended to be used as part of a cycle for assessing, intervening, and evaluating for improvement. Collectively, these methodologies have been used over the last three decades in more than 50 countries worldwide to document FP program quality.

However, these FP quality assessments are typically performed on a national scale, which requires significant time and resources. Technical expertise to identify an appropriate sampling frame and perform analyses on the collected data is needed, which may not be readily available. Results are often aggregated; as a result, provinces, districts, and facilities may not receive individual data. Identifying a mechanism to provide the data to the facilities is ideal. However, for many facilities, data are not available either because the facility was not included or a

**Table 2** Three established methodologies for measuring the quality of family planning (FP) services

Method	Details	Limitations
Situation Analysis [29]	<ul style="list-style-type: none"> <li>• Designed specifically for FP</li> <li>• Facility inventory to assess the available services and physical structure, including types and amount of stock</li> <li>• FP provider interviews to determine the level of preparation based on training, experience, and degree of supervision</li> <li>• Client-provider observation to review service delivery and technical skills of providers</li> <li>• Client exit interviews to gather visit information from the client's perspective</li> </ul>	<ul style="list-style-type: none"> <li>• Expensive</li> <li>• Time intensive</li> <li>• Training required to standardize observations and exit interviews</li> <li>• Difficult to repeat frequently</li> </ul>
Service Provision Assessment [30]	<ul style="list-style-type: none"> <li>• Designed for reproductive and child health, including FP</li> <li>• Same components as Situation Analysis</li> <li>• Different data collection tools</li> </ul>	<ul style="list-style-type: none"> <li>• Expensive</li> <li>• Time intensive</li> <li>• Training required to standardize observations and exit interviews</li> <li>• Difficult to repeat frequently</li> </ul>
Quick Investigation of Quality [31]	<ul style="list-style-type: none"> <li>• Derived from the Service Provision Assessment specifically for FP</li> <li>• Designed to be an efficient, low-cost, reproducible method to measure quality</li> <li>• Fewer components – no provider interview</li> <li>• Different data collection tools with fewer questions</li> </ul>	<ul style="list-style-type: none"> <li>• Training required to standardize observations and exit interviews</li> </ul>

limited number of clients were interviewed due to the sampling frame. In addition, because these methods rely on interactions between study staff, clinic staff, and clients, the data may not be reliable or valid due to courtesy bias, recall bias, and lack of response validation. Finally, none identify why FP services are not used as each depends solely on respondents utilizing FP services. Changes to improve the quality of FP services can be difficult to make because of these challenges associated with surveillance-oriented assessments. Primary care initiatives such as SafeCare are attempting to address these shortcomings through structured and validated processes tailored to different levels of healthcare in international settings [33]. We advocate a similar approach but targeted specifically to FP service quality.

### **Towards a universal framework to improve family planning quality**

We describe seven key approaches to maximize FP quality assessment. First, site-level tools for regular quality assessment need to be developed, adapted, and easily available for a variety of settings. A few such FP quality tools are readily available, such as the SEED Assessment Guide from EngenderHealth, a community FP sustainability checklist, and resources cited by the US Family Planning National Training Centers [34–36]. These instruments—and others like them—should be reviewed and a set of consensus core elements agreed upon to define FP quality across a variety of service provision models (e.g., health facilities, community outreach, mobile units). Adapted tools incorporating these core elements should be validated and made publically available.

Second, in addition to ongoing facility-based evaluations, regular community-level assessments are needed to determine the FP needs of—and barriers to access among—persons who do not regularly engage in care. Community-level assessments may not provide information about service quality directly, but they can reveal important insights, including community myths and misconceptions that may be difficult to obtain in the facility setting. Such information could directly inform local strategies to improve uptake and optimize FP services, which in turn can be monitored by ongoing facility-based assessments. Efforts are needed to catalogue community-assessment tools from governments, organizations, and donors.

Third, standardized FP quality indicators and methodologies for data analyses are needed to help identify gaps in service provision as well as potential points for intervention. For example, to appropriately counsel patients on available options, one site may need more assistance with commodity procurement while another needs additional training. Standardization will also allow generation

of program “report cards” to facilitate monitoring for improvements over time and comparisons between sites to help structure resource allocation. Such standardization will also allow comparisons between different program formats, such as outreach clinic days, mobile services, public clinics, and franchised clinics, to help determine which approaches should be scaled-up due to high efficacy.

Fourth, continuous quality improvement (QI) techniques can be used to further explore barriers, design strategies, and monitor incremental progress. Recent examples using root cause analysis and Plan-Do-Study-Act cycles, two established QI methods, increased FP uptake and continuation in Afghanistan, Egypt, and Tunisia [37–39]. In addition, using a phased roll-out approach for changes can assist in the refinement and optimization of promising interventions at the facility, prior to widespread scale-up.

Fifth, given the potential for structural barriers to healthcare improvement, early engagement of local health authorities—as well as local policy makers—is critical to the success of such endeavors. Government officials may need to authorize proposed changes to FP service provision, especially when trying to expand access to long-acting reversible contraception for minors. Similarly, health authorities may need to authorize task shifting activities that increase access to FP, such as allowing mid-level providers to perform sterilizations.

Sixth, new and innovative responses to FP quality assessments must be implemented and rigorously evaluated. One area of great promise, for example, is performance-based incentive (PBI) programs. PBI programs enhance intrinsic motivation by rewarding FP providers for providing quality services. PBI programs are especially relevant in settings where health care provider motivation to improve services is low because of insufficient staffing or compensation or because improving quality may increase workload. Such initiatives have been implemented in Kenya, Burundi, and Liberia with early signs of success and have included the use of quarterly quality of care checklists and patient satisfaction surveys to determine how much a provider and/or the facility will receive as compensation for reaching predetermined target scores for quality care [40]. However, such services must be carefully designed to ensure appropriateness for local context and setting of reasonable targets. It is also critical to ensure that PBI programs do not result in patient coercion (or appearance of coercion) and do not act to incentivize providers to provide FP services at the expense of other essential services, such as HIV or maternity care.

Finally, we encourage multidisciplinary approaches that consider the range of clinical and public health expertise in development of a more robust evaluation framework. Providers and program implementers need

to be engaged with researchers to help ensure the implementation of quality FP services at individual, regional, and health system levels. As stated by Mamoud Fathalla, “The question should not be why do women not accept the service we offer, but why do we not offer a service that women will accept” [41].

## Conclusions

Quality in FP service provision has been long recognized as a central component to increase contraceptive uptake, prevalence, and continuation. Despite renewed interest in this area—from governments, donor agencies, and multilateral initiatives such as FP2020—there often exists a tenuous, and at times interrupted, link between FP quality assessment and services provided. Focused and frequent quality assessments will provide actionable data to program managers. Identifying, and then acting upon, systematic barriers to low FP service quality will decrease the unmet need for contraception and lead to important gains in women’s health.

## Abbreviations

FP, family planning; PBI, performance based incentives; QI, quality improvement.

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## Authors’ contributions

NLH and GSS conceived the idea and drafted the initial manuscript. JHT, CJC, JSAS, and BHC provided comments on draft manuscripts and approved the final version. All authors read and approved the final manuscript.

## Competing interests

The authors declare that they have no competing interests.

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